Beech Lodge School BEHAVIOUR POLICY

This policy should be read in conjunction with the following documents:

- Teaching and Learning Policy
- Anti-Bullying Policy

Throughout this document the terms "pupil" and "child" refer to any child attending Beech Lodge School, whether a full-time or part time student, or a child visiting Beech Lodge School for the purpose of assessment. Parents, carers and guardians will be referred to as "parents".

Introduction

The aim of this policy is to promote good relationships, so that people can work together with the common purpose of helping everyone to learn.

It is a primary aim of our school that every member of the school community feels included and supported and that each person is valued, respected and treated well. We are a caring community, whose values are built on mutual trust and respect for all. The school Behaviour Policy is designed to enable all members of the school community to live and work together in a supportive way. It aims to promote an environment where everyone feels happy, safe and secure.

At Beech Lodge School, we aim to:

- Promote and support children to demonstrate a high standard of behaviour
- Promote self-awareness, self-control, respect for authority and acceptance of responsibility for our own actions
- Create and maintain a positive and safe school climate where effective learning can take
 place and all pupils can grow socially, emotionally and academically, with mutual respect
 between all members of the school community, for belongings and the school
 environment
- Provide a nurturing environment, using Dan Hughes' PACE (Playfulness, Acceptance, Curiosity, Empathy; see appendix 1) approach to foster appropriate behaviour.

Our aims, we believe, are achieved when:

- Clear expectations are agreed, understood and accepted through regular activities which define what is acceptable and unacceptable behaviour
- A school atmosphere is created which is consistent and caring
- Staff use the PACE approach in their interactions with pupils
- The choice to behave responsibly is placed on the pupil, and pupils are taught how to make responsible behaviour choices
- Pupils are provided with excellent role models
- Pupils and parents understand that inappropriate behaviour choices have consequences, which are applied consistently and fairly within the school in a calm and considerate manner

Modelling

One way that children learn about both appropriate and inappropriate behaviour is by observing others. Children model their own behaviour on other people's responses therefore it is important that they are given the opportunity to observe positive role models. Beech Lodge is committed to providing positive models for our pupils:

- Staff model appropriate, positive behaviour at all times
- Staff highlight pupils' appropriate behaviour to their peers, explaining why this was a good choice
- Older pupils are given opportunities to act as positive role models to younger children (e.g. having a position or responsibility or mentoring role)
- Pupils are given first-hand experience of a wide range of aspirational role models from outside of the school (e.g. inviting guests into the school, via work experience).

Encouragement, praise and positive reinforcement

As a school we recognise that encouragement, praise and positive reinforcement teaches pupils that appropriate behaviour choices have good consequences. This can be used to recognise and reinforce appropriate behaviour, and encourage pupils who are choosing inappropriate behaviour to make different choices.

Positive reinforcement may take the form of:

- Acknowledgement of good behaviour
- Special mention in school
- Positive messages communicated to parents
- Individual rewards such as post it notes in the jar
- Class rewards such as a trip to the cinema
- Spontaneous rewards such as a trip to the local park following a successful morning
- More subtle forms of praise for pupils who find overt praise difficult to accept

Consistent use of modelling, encouragement, praise and positive reinforcement is used to:

- Create a positive school environment
- Increase pupils' self-esteem and self-efficacy (i.e. a students' belief in their own capability to succeed within a certain situation or on a particular task)
- Promote a model for appropriate behaviour and positive relationships

Consistency of approach and the use of a common language to reflect this is essential; staff across the whole school are trained in, and adopt the PACE approach to maintain this consistency. The use of the pronoun 'we' in terms of relationships within school is a significant ingredient in securing commitment to the school ethos.

General Classroom and School Rules

All children are expected to follow the Beech Lodge Rules which are:

- 1. We follow adult instructions
- 2. We use words and actions that help and don't hurt
- 3. We respect other people and their property
- 4. We move safely and sensibly around the school

Beech Lodge School staff will do the following to help our pupils follow these rules:

- 1. We will make sure that you have heard us and will give you enough thinking time
- 2. We will help you to find ways to manage difficult emotions in an appropriate way
- 3. We will help you to keep the school tidy. We will give you a 5 minute warning so that you know that it is time to tidy up this will help you learn how to look after your own and other people's property. We will give you your own box/peg to keep your own belongings safe.
- 4. We will give you plenty of time to get to where you need to be so that you don't have to rush. We will give you 5 and 2 minute warnings so that you know you need to tidy up and move back to the classroom. We will remind you and help you to keep calm so that you don't bump into things and/or people.

Class rules are agreed between pupils and teachers at the beginning of each academic year.

Sanctions

When children choose not to follow the rules, **all** staff are expected to deal with them in a calm and consistent manner, adopting the PACE approach, and follow the stages of sanctions detailed in Appendix 2. It is important that pupils are supported to understand that inappropriate behaviour choices lead to consequences. Consequences of inappropriate behaviour must be presented to children as a choice. This places responsibility for behaviour on each child. Furthermore, we believe that children should always be positively acknowledged; it is the child's behaviour choices that are inappropriate, not the child.

- Sanctions can follow some time after an event, when the pupil is regulated and able to reflect upon their behaviour. In such circumstances, staff should inform the child that their behaviour is inappropriate and that it will be spoken about later.
- Sanctions will never involve taking away a previously earned reward.
- Teaching staff will avoid any sanctions which lead to unnecessary shaming or humiliation
 of the child. We understand that such approaches are detrimental to the child's selfesteem and wellbeing, and can result in increased inappropriate behaviour.
- The specific needs of the child will be considered when deciding appropriate sanctions and sanctions will be individual to the child; we recognise that a 'one size fits all' approach is not appropriate for our pupils. Children will not be given sanctions that impede their future learning (e.g. asking a dyspraxic child who struggles with handwriting to write lines).

After a child receives a sanction, it is important to repair and restore the staff-pupil relationship. Staff should praise his or her behaviour at the first opportunity to reduce the attention away from the inappropriate behaviour. Staff must reassure the pupil that the inappropriate behaviour has been dealt with and that all parties will move on and start afresh.

In addition to the stages of sanctions, where appropriate, children will be supported to reflect on their behaviour choice and be given an opportunity to make amends, for example they may be supported to make a sincere apology, replace something that has been broken or tidy a classroom that has been disrupted.

Persistent Poor Behaviour

It is expected that teachers and pupils begin each day afresh with optimism and encouragement for success.

Beech Lodge School is committed to safeguarding and promoting the welfare of our pupils and expects all staff and volunteers to share this commitment. It is our aim that all pupils fulfil their potential.

If a child persists in making inappropriate behaviour choices then there are a variety of options that may be taken:

- The child will attend a behaviour meeting with the Class Teacher where a target for his
 or her behaviour will be set. The Class Teacher will work collaboratively with the pupil to
 identify any reasons, concerns or difficulties which may be leading the child to make
 inappropriate behaviour choices. The Class Teacher will then work with the pupil to
 address these issues.
- If after an agreed time there is no change in the child's behaviour, the child will attend a behaviour meeting with the Headteacher. At this time the Class Teacher will inform the child's parent/carer of the situation and share the child's behaviour target with them.
- If the child continues to make inappropriate behavioural choices, the Headteacher will arrange a meeting with their parent/carer to discuss their behaviour.
- The Headteacher may decide that it is in the pupil's best interests to give them some supported time away from their class, with a different year group.
- Where there is no improvement in behaviour, the Headteacher may impose a period of exclusion from school.

The school takes the sanction of exclusion extremely seriously and will make every effort to promote an improvement in a child's behaviour before this stage is reached. The school has a strong commitment to inclusion. However, it is important for all parties to understand the consequences of consistently poor behaviour, including how it can affect a child's learning, the learning of their peers, and the health and safety of themselves and others.

Severe Clause

In cases of severe misbehaviour (fighting, vandalism, bullying including cyberbullying, threat of violence towards another pupil or adult, intimidation, physical violence) the child would not receive a warning. Instead a red card would be sent to the Headteacher and the situation managed by them. In these cases the parents would be notified of the incident by the Headteacher and informed as to what action was taken.

If a child is unable to manage themselves during break-times and is perceived to be at risk of harming themselves or others by not following adult guidance then they will be supervised by 1:1 a staff member.

Break-time Supervision

The adults at Beech Lodge School eat with the children at morning break and lunchtime and the children are allowed to remain in the building in designated areas or play outside. Beech Lodge staff are on duty throughout break-times, supervising their activities and supporting their play. Children should be reminded how to move around the school, enter and leave the school building in a safe and sensible manner.

School Visits and Out of School Activities

Expectations for behaviour on school visits and out of school activities remain as those for school. At all stages of planning and preparation for an off-site visit, should a child's behaviour whilst at school or on a previous visit give cause for concern, then a risk assessment will be carried out. Where challenging behaviour is due to a special educational need, appropriate support will be put in place. The school will endeavour to work in partnership with a child's parents and on occasions may request them to accompany their child on a visit.

Beech Lodge School is committed to safeguarding and promoting the welfare of our pupils and expects all staff and volunteers to share this commitment. It is our aim that all pupils fulfil their potential.

The Role of Parents

Parents have a vital role to play in their children's education. It is very important that parents support their child's learning and co-operate with the school to promote good behaviour. The school is very conscious of the importance of having strong links with parents and good communication between home and school. Thus, the school works collaboratively with parents. The school will ensure that parents are kept informed as to their child's behaviour at school, so that children receive consistent messages about how to behave at home and at school.

The School's Behaviour Policy is accessible to all parents/carers via the school website and parents and children are asked to sign a home/school agreement when enrolling at the school.

If the school has to implement sanctions against a child, parents should support the actions of the school. If parents have any concern about the way their child has been treated, they should initially contact the class teacher.

The school expects all members of the community to adhere to the principles as set out in the Behaviour Policy and therefore to behave in an appropriate manner within school. Incidents of verbal or physical aggression to staff by parents/guardians/carers of children in the school will be reported immediately to the Headteacher who will take appropriate action.

Recording incidents

A Behaviour Incident log is kept in the Headteacher's offices on either site and is used to record serious incidents of inappropriate behaviour together with the sanctions given. This log is analysed half-termly by the Proprietorial Body.

Staff and the Proprietorial Body will evaluate the effectiveness of the policy and agree adjustments that may be necessary to address any current concerns. These will be shared with staff, parents/carers and students.

January 2016 (Review date January 2017)

Appendix 1: Dan Hughes' PACE Approach

PACE refers to Playfulness, Acceptance, Curiosity and Empathy:

- Playfulness involves spontaneity, openness and exploration; have fun and share
 enjoyment with the child. Using playfulness can defuse tense situations and is useful to
 manage minor behaviours, as the child is less likely to respond with anger or
 defensiveness.
- Acceptance involves unconditional positive regard for the child. Accept the child's inner
 experience without judgement and make sense of why the child is behaving in a certain
 way. Acceptance does not mean accepting negative behaviours, but accepting the
 reasons behind behaviour. When necessary criticise the behaviour, but not the child.
- **Curiosity** involves wondering about the reasons behind the behaviours, rather than being angry. This shows the child that you care and helps them make sense of their behaviour, feelings and experiences. Use phrases like "I wonder if you are feeling like this because..." to open up discussions with the child.
- **Empathy** involves showing them that you understand how difficult they are finding things and reassuring them that you want to help them to manage this. Validate the child's emotional experience with phrases such as "I know how difficult that must have been for you" and work together to find ways to support them.

For more information about the PACE approach please refer to literature by Dan Hughes.

Examples of PACE used with pupils at Beech Lodge School

Situation: Pupil in heightened state of anxiety, attempting to climb fence and not following instructions to come down.

Application of PACE:

- P Use playful language to de-escalate the situation. "Goodness me I really would rather you came down. Problem is that if you fall I will have to fill out a lot of forms and I'm a bit like you I don't really like writing."
- A Accept that the child is experiencing extreme anxiety as a result of a fall out with a friend and that this is a real experience. Communicate that you accept how they feel (e.g. "I can see that this has made you feel really upset"). Avoiding saying things like, "Oh it doesn't matter, don't be upset about a silly fall out."
- C Enquire and check what the young person's emotional experience is. "I wonder if you're feeling angry because of what X just said?"
- E Show that you understand that how difficult they are finding things. "I understand that this must be really difficult for you. I know that when I am feeling upset I just want to run away from everything."

Using PACE and a calm approach, the child's anxiety decreased and they came down off the fence. They went with an adult to the chill out room. Instead of imposing sanctions, once the child was calm, a discussion was had about the dangers of climbing the fence. The child was able to reflect on their behaviour and think of alternative things they could do next time (e.g. go to chill out room).

Situation: 14 year old pupil who feels extreme shame after being 'told off'. This will result in her disengaging from adults and peers for an entire day, and prevent her from learning. We use PACE with this pupil to intervene early when we see that she is struggling. For example, during a tricky week for the pupil, the class teacher mentioned that she was having a difficult lesson to another member of staff. She was interrupting frequently, distracting others and making rude comments. She had refused to move seats and was not completing any work - one peer was particularly distracted and joining in. Another member of staff went into the classroom and said, "please can I just borrow X to do a quick job? I've got loads to do and X is so good at helping organise things". The pupil came out of the class and spent time with the member of staff in a different room, where her favourite band 'happened' to be playing. After 10 minutes or so the pupil was calm and the staff member used PACE to structure the conversation:

P: "What have you done with the girl who was being rude in the classroom? She must have gone home because you are being so helpful."

A: "I understand that lesson was really tricky for you. That must have been difficult."

C: (having noticed the pupil had not eaten anything at snack) "I wonder why you're feeling like this. Have you eaten today? I wonder if you might feel better if you ate something?"

E: "I think if I were you I would need a bit more time before being able to concentrate. Shall we stay here a bit longer and then start next lesson afresh?"

The staff team agreed that the pupil needed some additional adult support. At the end of the week we gave her time at the primary site with 2 of her favourite staff members to do art and crafts, and gave her a sense of worth and responsibility by asking her to help with the younger pupils.

Appendix 2: Stages of Sanctions

At the start of the year, a warning card system is discussed and agreed within each class.

5 Minute Time Out

A staged system that is used to manage low level disruptive behaviours. This sanction should be used in conjunction with usual positive behaviour class management.

- 1. An oral warning (stating clearly and calmly what behaviour you expect to change) (First red circle placed on the child's desk)
- 2. A visual warning (e.g. warning card on the child's desk)
- 3. A final visual warning (e.g. 2nd warning card placed on the child's desk)

If a 3rd warning is given, the child will miss part of their free choice time during the day.

15 minute Time Out

A further warning following a 5 minute time out triggers a 15 minute loss of freetime.

When freetime is lost, staff must ensure that the child has enough time to eat their food and get some fresh air. Children should never be kept inside for an entire break or lunch time.

Continued poor behaviour

- If a child requires 3 x 15 minute Time Outs within a two week period then the child will attend a behaviour meeting with the Class Teacher where a target for his or her behaviour will be set. The Class Teacher will work collaboratively with the pupil to identify any reasons, concerns or difficulties which may be leading the child to make inappropriate behaviour choices. The Class Teacher will then work with the pupil to address these issues.
- If after an agreed time there is no change in the child's behaviour, the child will attend a behaviour meeting with the Headteacher. At this time the Class Teacher will inform the child's parent/carer of the situation and share the child's behaviour target with them.
- If the child continues to make inappropriate behavioural choices, the Headteacher will arrange a meeting with their parent/carer to discuss their behaviour.
- The Headteacher may decide that it is in the pupil's best interests to give them some supported time away from their class, with a different year group.
- Where there is no improvement in behaviour, the Headteacher may impose a period of exclusion from school.

Red Card

In the instance of an incidence of significantly poor behaviour, a red card should be sent to the Headteacher. The red card is a signal that urgent help is needed. Red cards should only be sent when a child or children are at risk of harm and a child refuses to follow any adult instruction therefore placing themselves and others at danger.